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June 2, 2017

NCTE Washington Office  
444 N. Capitol Street, NW, Suite 382A  
Washington, DC 20001

Dear Dr. Hill,

We would like to invite you to become a Higher Education (HE) Policy Analyst in NCTE's Policy Analysis Initiative. The purpose of this initiative is to inform NCTE, CCCC, and TYCA members about state-level policy. In your role as an HE policy analyst, you will keep abreast of and analyze policy developments in your state that impact English language arts, literacy education, and the humanities in colleges and universities. You will then inform other members and the public through online posts published on NCTE's website ([www.ncte.org/policy-analysis-initiative](http://www.ncte.org/policy-analysis-initiative)).

The Policy Analysis Initiative has an HE representative from each state to support the interests of English college and university faculty in that state. There is also a representative to support preschool through high school. You will serve for a term of two years. As a policy analyst, you will not only educate your fellow members and highlight the critical issues in your state, but also influence NCTE's policy and advocacy focus.

To accept this invitation, please respond by **June 16, 2017** to Lu Ann McNabb, Policy and Alliances Associate, at [lmcnabb@ncte.org](mailto:lmcnabb@ncte.org). You may also contact Lu Ann or me with any questions.

We look forward to hearing from you.

Sincerely,

A handwritten signature in black ink that reads "Emily Kirkpatrick". The signature is written in a cursive, flowing style.

Emily Kirkpatrick  
Executive Director